

04 September 2018

## OVERALL KEY MILESTONES TO ENSURE A SUCCESSFUL BIG-BANG MIGRATION IN NOVEMBER 2021

### Introduction

The T2-T2S Consolidation project will change the way participants (i.e. banks and ancillary systems) operating within the Eurozone access central bank money. In the today's set-up, a TARGET2 account is a single vehicle allowing participants to perform Central Bank operations, comply with the minimum reserve requirements and execute high value payments/AS transactions. Tomorrow, with the T2-T2S Consolidation project, access to central bank money will be available via a new service Central Liquidity Management (CLM). This new service will also segregate the credit institutions' Central Bank operations (i.e. all interaction with the Central Bank in its role as Central Bank of Issue) from the high value payments and ancillary system business in RTGS and will concentrate these Central Bank transactions together with other Central Bank Services, such as Reserve Management and Standing Facilities.

Due to the magnitude of change brought by the T2-T2S Consolidation project, the participants shall prioritise the adaptations to the new Eurosystem services and ensure their readiness for its go-live, in a synchronised manner across all national communities. As T2-T2S Consolidation project will be implemented following **a big-bang approach** (i.e. the discontinuation of current TARGET2 and its supporting modules and the go-live of future T2 service (i.e. CLM and RTGS) service with its supporting components)), a close monitoring and cooperation with central banks and their communities, is a key success factor for the timely go-live of the T2- T2S Consolidation project.

In order to ensure that the whole T2 community would be able to migrate to the go-live date in November 2021, the Eurosystem shall take a monitoring role for the timely readiness of the central banks and their community. In this regard, timely information shall be provided to relevant governance bodies on the progress made during the project in order to be able to mitigate the key risk that the participants are not ready to migrate at the migration weekend.

Each participant to T2 is responsible for ensuring its own readiness and establishing its own adaptation plan to start operations with the T2 service, at the go-live of the T2-T2S Consolidation project.

The following project key milestones need to be considered by the user community in their internal adaptation plan to ensure their readiness by go-live date of T2-T2S Consolidation project. Difficulties to meet these milestones should be flagged as early as possible. Each bank would need to communicate to its respective central bank any relevant information on their adaptation implementation and of any potential risks and issues which ultimately might jeopardise the go-live date of the T2-T2S Consolidation project.

	Task	Deadline
1.	T2-T2S Consolidation project set-up <ul style="list-style-type: none"> <li>- Participants nominated a project manager and set-up the project (allocated resources, required budget and started the impact analysis)</li> </ul>	December 2018
2.	Internal adaptation/assessment is started <ul style="list-style-type: none"> <li>- Participants started with the detailed business and technical impact assessment to adapt their IT systems and processes to the changing services of T2 (CLM and RTGS).</li> </ul>	March 2019
3.	Network Service Providers procured <ul style="list-style-type: none"> <li>- Participants have procured and signed a contract with their selected Network Service Provider.</li> </ul>	July 2020
4.	Completion of the software development for the required adaptation changes to T2 (CLM and RTGS) <ul style="list-style-type: none"> <li>- Participants have finalised their internal developments to adapt their IT systems and processes to T2 (CLM and RTGS) and they are ready to start the internal testing.</li> </ul>	October 2020
5.	Completion of the internal testing before end-to-end market testing <ul style="list-style-type: none"> <li>- Participants have completed their internal testing</li> <li>- Participants have configured their network connectivity</li> </ul>	December 2020
6.	Completion of network connectivity tests and ready to start the end-to-end market testing activities <ul style="list-style-type: none"> <li>- Participants have completed the connectivity testing on the testing environment and are ready to start the user testing</li> </ul>	March 2021
7.	Completion of user testing activities (including community and dress rehearsals for the migration) <ul style="list-style-type: none"> <li>- Participants have completed the user testing and have completed the certification tests required by the Eurosystem</li> <li>- Participants are ready to start the migration activities on the production environment</li> </ul>	September 2021

<b>Task</b>		<b>Deadline</b>
8.	Completion of contractual and legal adaptation - Participants have completed the necessary contractual and legal adaptations	September 2021
9.	Internal staff trained - Participants have completed internal training for the testing and operational activities	September 2021
10.	Completion of operational procedures adaptation - Participants have completed the operational procedures adaptations	September 2021
11.	Ready to start migration activities on production environment - Participants are ready to start the migration activities and to setup reference data (e.g. users, access rights, etc.) on the production environment according to the migration plan	1 October 2021
12.	Completion of migration activities - Participants have completed the pre-migration activities and are ready for the go-live	5 November 2021
13.	Go-live of T2 (CLM and RTGS)	21 November 2021